

Evergrande 101: Take a breath

Jack Janasiewicz, CFA®, Portfolio Manager & Lead Portfolio Strategist, Natixis Investment Managers Solutions
Garrett Melson, CFA®, Portfolio Strategist, Natixis Investment Managers Solutions

9/21/2021

What can we overreact to today? Guess we know the answer to that one. We entered the weekend with investors looking ahead to this week's Fed meeting and policy decision on Wednesday, plus a full slate of other central bank meetings. On Monday, markets called an audible and all we're talking about now is Evergrande. A lot of that talk has led to 2008 comparisons attempting to decipher whether we are on the verge of a Lehman event and global macro contagion. That got out of hand quickly, so let's take a moment to take a breath and give this a hard look.

Let's get this out of the way up front: This is not Lehman. This is not the end of the world. This is not something we need to run and take cover from. But what is really going on?

Let's start with the basics: What is Evergrande?

China Evergrande is China's second largest property developer which sells apartments mostly to upper and middle-income buyers. Over the years, however, it's evolved into much more of a conglomerate with operations in a wide swath of sectors from autos and healthcare to media and finance. The reason it's now dominating headlines is that it is the most indebted property developer in the world, with over \$300 billion in outstanding liabilities, and there are concerns about the company's ability to make payments on upcoming loans and bonds.

Is this all new news?

Contrary to the reaction in global markets on Monday, the news around Evergrande did not just emerge over the weekend. Markets have known about the company's struggles for months and that's been reflected in its share price, which has been pretty much a straight line down since March 2021. Bond investors certainly weren't suddenly caught off guard either, as the 2022 8.25% bond with a coupon coming due this Thursday 9/23 has plummeted from essentially par at the end of May to 24 cents on the dollar as of Monday. The 2025 paper even traded through 50 as early as July. Default has been priced in for months. And the news flow has been just as dire, from investigations to summons, contractors halting construction, and loan prepayment demands.

So why now?

With the laundry list of negative headlines over the past few months it's clear that investors have been aware of the looming risks. So why did global markets suddenly wake up and start caring about Evergrande? We'll never really know for sure, but perhaps it's simply a case of a belated overreaction. Markets don't care until they do, and then they overreact. We've steadily heard the street become more and more cautious over the past few weeks as one by one strategists have updated their views expecting a pullback. Sentiment has flipped decidedly neutral with retail investors in particular moving to their most bearish levels since September 2020. With a soft sentiment backdrop and investors looking for excuses to sell and protect profits, it could simply be a case of selling begets selling, particularly into light liquidity with many Asian markets closed for holiday.

What's the financial risk?

Let's consider what's at stake with Evergrande's looming default. The big number everyone is citing is Evergrande's total liabilities of RMB 2 trillion. That's about \$300 billion, which certainly isn't small, but let's put that into perspective. Of that total, only a small amount is financial securities. How small? Direct borrowing is worth RMB 573 billion. That's just \$88 billion, which accounts for 0.08% of sector loans and just 0.04% of all onshore bonds. Not systemic risk by any means. Those financial liabilities are simply too small and too widely spread across global investors to pose a systemic threat on a global scale. Contagion certainly gets clicks, but the conditions are just not there for a sweeping contagion event.

What's the real risk?

So financial liabilities are relatively small, but what about the rest of the remaining liabilities? This is the avenue of risk that really matters. Of the RMB 2 trillion that everyone is panicking over, about half is tied up in trade payables and acceptance bills – basically loans extended by suppliers or contractors. For example, if Evergrande builds some housing units, they might finance the construction materials with suppliers for the next 12 months. This is where the dominoes could begin to fall if the Chinese Communist Party (CCP) lets this unravel. Those trade payables are tied to over 8,000 upstream and downstream partners. Defaulting would distress these trade partners. Think of all the projects that would be put on hold. Those jobs are in over 220 cities and would result in undelivered contract sales to nearly 2 million home buyers. Quite a few upset Chinese citizens.

What's the one thing that the CCP is deathly afraid of? Being overthrown. How does one get overthrown? Social unrest. How do you get social unrest? Tell 8,000 partners that they aren't getting paid. Tell 2 million people that they aren't getting the homes that they put down payments on. Tell the estimated 70,000 people that bought Wealth Management Products tied to Evergrande trust loans (\$42 billion) that their investment is worthless. The bottom line: An outright bankruptcy of Evergrande would lead to widespread social unrest. This is where the contagion lies. Not in the financial system, but in the social fabric channel.

So is this a Lehman moment?

No. Full stop. The property sector's linkages to the financial system are not on the same scale as a large investment bank. China is, to a large extent, a command-and-control economy. In an extreme scenario, even if capital markets were shut to all Chinese property firms, regulators could direct banks to lend to such firms, keeping them afloat and providing time for an extended "work out" if needed. A lenders' strike in a strategically important part of the economy like real estate – simply put – would be a policy mistake. The CCP would have to let it happen, and if they want a mess, they can let it happen. If they want a controlled default, they can orchestrate that too.

The lesson from Lehman: Moral hazard needs to take a back seat to systemic risk. We are already hearing about social unrest and protests. Employees are protesting that they haven't been paid. Trust product buyers are protesting that they want their money back. Suppliers are protesting because they haven't been paid. This is the contagion route that the CCP cannot afford to see spread. Expect the CCP to flood liquidity into the system to make sure that the contagion remains muted. And restructuring will likely see homebuyers and workers getting paid at the expense of equity. One way or another social unrest must be contained.

Is this enough for a Lehman moment? Nope, not even close. Contagion comes via banks and no systemically important US banks are materially exposed. A slowdown in Chinese GDP growth has little bleed through to US growth, because 70% of US growth is driven by domestic consumption. The US buys goods from China, but the US relies very little on exports to China. Europe, on the other hand, may feel a modest hit as China continues to deleverage and shift away from its dependence on the real estate sector. This will mean less fixed asset investment and fewer imports from the EU. But these will be second order impacts that would likely occur even without an Evergrande default as China continues to restructure its economy.

Bottom line: Evergrande is the sacrificial lamb. Set the example and let them feel the pain, all the while keeping the risks ring-fenced. Message delivered: Mind your leverage and mind your debt. Banks are in control and circumventing the system will not be tolerated.

Does this change our outlook?

Despite all the dire headlines and still uncertain outcomes, it's hard to say this materially changes the outlook moving forward. The Wall of Worry grows taller day by day, sentiment and positioning is neutral to bearish, the Covid front appears to be improving, and all of those growth catalysts remain intact: robust consumer, strong corporate balance sheets, inventory restocking, and an emerging capex cycle. Investors have been recycling narratives and looking for an excuse to sell, yet markets have remained remarkably resilient and that outlook persists. A healthy consumer plus corporations flush with cash plus a dovish Fed plus easy financial conditions equals a perfect recipe for strong growth and risk on. Evergrande doesn't change that.

All investing involves risk, including the risk of loss. Investment risk exists with equity, fixed income, and alternative investments. There is no assurance that any investment will meet its performance objectives or that losses will be avoided.

This material is provided for informational purposes only and should not be construed as investment advice.

CFA® and Chartered Financial Analyst® are registered trademarks owned by the CFA Institute.

This material may not be redistributed, published, or reproduced, in whole or in part. Although Natixis Investment Managers believes the information provided in this material to be reliable, including that from third party sources, it does not guarantee the accuracy, adequacy or completeness of such information.

Outside the United States, this communication is for information only and is intended for investment service providers or other Professional Clients. This material must not be used with Retail Investors. This material may not be redistributed, published, or reproduced, in whole or in part. The views and opinions expressed are as of September 21, 2021 and may change based on market and other conditions. There can be no assurance that developments will transpire as forecasted. Actual results may vary.

This document may contain references to copyrights, indexes and trademarks that may not be registered in all jurisdictions. Third party registrations are the property of their respective owners and are not affiliated with Natixis Investment Managers or any of its related or affiliated companies (collectively "Natixis"). Such third party owners do not sponsor, endorse or participate in the provision of any Natixis services, funds or other financial products.

This material may not be redistributed, published, or reproduced, in whole or in part. Although Natixis Investment Managers believes the information provided in this material to be reliable, including that from third party sources, it does not guarantee the accuracy, adequacy or completeness of such information.

In the EU. (outside of the UK and France): Provided by Natixis Investment Managers S.A. or one of its branch offices listed below. Natixis Investment Managers S.A. is a Luxembourg management company that is authorized by the Commission de Surveillance du Secteur Financier and is incorporated under Luxembourg laws and registered under n. B 115843. Registered office of Natixis Investment Managers S.A.: 2, rue Jean Monnet, L-2180 Luxembourg, Grand Duchy of Luxembourg. **Italy:** Natixis Investment Managers S.A., Succursale Italiana (Bank of Italy Register of Italian Asset Management Companies no 23458.3). Registered office: Via San Clemente 1, 20122 Milan, Italy. **Germany:** Natixis Investment Managers S.A., Zweigniederlassung Deutschland (Registration number: HRB 88541). Registered office: Senckenberganlage 21, 60325 Frankfurt am Main. **Netherlands:** Natixis Investment Managers, Netherlands (Registration number 50774670). Registered office: Stadsplateau 7, 3521AZ Utrecht, the Netherlands. **Sweden:** Natixis Investment Managers, Nordics Filial (Registration number 516405-9601 - Swedish Companies Registration Office). Registered office: Kungsgatan 48 5tr, Stockholm 111 35, Sweden. **Spain:** Natixis Investment Managers, Sucursal en España. Serrano n°90, 6th Floor, 28006, Madrid, Spain. **Belgium:** Natixis Investment Managers S.A., Belgian Branch, Gare Maritime, Rue Picard 7, Bte 100, 1000 Bruxelles, Belgium. **In France:** Provided by Natixis Investment Managers International – a portfolio management company authorized by the Autorité des Marchés Financiers (French Financial Markets Authority - AMF) under no. GP 90-009, and a public limited company (société anonyme) registered in the Paris Trade and Companies Register under no. 329 450 738. Registered office: 43 avenue Pierre Mendès France, 75013 Paris. **In Switzerland:** Provided for information purposes only by Natixis Investment Managers, Switzerland Sàrl, Rue du Vieux Collège 10, 1204 Geneva, Switzerland or its representative office in Zurich, Schweizergasse 6, 8001 Zürich. **In the British Isles:** Provided by Natixis Investment Managers UK Limited which is authorised and regulated by the UK Financial Conduct Authority (register no. 190258) - registered office: Natixis Investment Managers UK Limited, One Carter Lane, London, EC4V 5ER. When permitted, the distribution of this material is intended to be made to persons as described as follows: in the United Kingdom: this material is intended to be communicated to and/or directed at investment professionals and professional investors only; in Ireland: this material is intended to be communicated to and/or directed at professional investors only; in Guernsey: this material is intended to be communicated to and/or directed at only financial services providers which hold a license from the Guernsey Financial Services Commission; in Jersey: this material is intended to be communicated to and/or directed at professional investors only; in the Isle of Man: this material is intended to be communicated to and/or directed at only financial services providers which hold a license from the Isle of Man Financial Services Authority or insurers authorised under section 8 of the Insurance Act 2008. **In the DIFC:** Provided in and from the DIFC financial district by Natixis Investment Managers Middle East (DIFC Branch) which is regulated by the DFSA. Related financial products or services are only available to persons who have sufficient financial experience and understanding to participate in financial markets within the DIFC, and qualify as Professional Clients or Market Counterparties as defined by the DFSA. No other Person should act upon this material. Registered office: Unit L10-02, Level 10, ICD Brookfield Place, DIFC, PO Box 506752, Dubai, United Arab Emirates. **In Japan:** Provided by Natixis Investment Managers Japan Co., Ltd. Registration No.: Director-General of the Kanto Local Financial Bureau (kinsho) No.425. Content of Business: The Company conducts investment management business, investment advisory and agency business and Type II Financial Instruments Business as a Financial Instruments Business Operator. **In Taiwan:** Provided by Natixis Investment Managers Securities Investment Consulting (Taipei)

Co., Ltd., a Securities Investment Consulting Enterprise regulated by the Financial Supervisory Commission of the R.O.C. Registered address: 34F., No. 68, Sec. 5, Zhongxiao East Road, Xinyi Dist., Taipei City 11065, Taiwan (R.O.C.), license number 2020 FSC SICE No. 025, Tel. +886 2 8789 2788. **In Singapore:** Provided by Natixis Investment Managers Singapore Limited (company registration no. 199801044D) to distributors and institutional investors for informational purposes only. **In Hong Kong:** Provided by Natixis Investment Managers Hong Kong Limited to institutional/ corporate professional investors only. **In Australia:** Provided by Natixis Investment Managers Australia Pty Limited (ABN 60 088 786 289) (AFSL No. 246830) and is intended for the general information of financial advisers and wholesale clients only. **In New Zealand:** This document is intended for the general information of New Zealand wholesale investors only and does not constitute financial advice. This is not a regulated offer for the purposes of the Financial Markets Conduct Act 2013 (FMCA) and is only available to New Zealand investors who have certified that they meet the requirements in the FMCA for wholesale investors. Natixis Investment Managers Australia Pty Limited is not a registered financial service provider in New Zealand. **In Latin America:** Provided by Natixis Investment Managers S.A. **In Uruguay:** Provided by Natixis Investment Managers Uruguay S.A., a duly registered investment advisor, authorized and supervised by the Central Bank of Uruguay. Office: San Lucar 1491, Montevideo, Uruguay, CP 11500. The sale or offer of any units of a fund qualifies as a private placement pursuant to section 2 of Uruguayan law 18,627. **In Colombia:** Provided by Natixis Investment Managers S.A. Oficina de Representación (Colombia) to professional clients for informational purposes only as permitted under Decree 2555 of 2010. Any products, services or investments referred to herein are rendered exclusively outside of Colombia. This material does not constitute a public offering in Colombia and is addressed to less than 100 specifically identified investors. **In Mexico:** Provided by Natixis IM Mexico, S. de R.L. de C.V., which is not a regulated financial entity, securities intermediary, or an investment manager in terms of the Mexican Securities Market Law (Ley del Mercado de Valores) and is not registered with the Comisión Nacional Bancaria y de Valores (CNBV) or any other Mexican authority. Any products, services or investments referred to herein that require authorization or license are rendered exclusively outside of Mexico. While shares of certain ETFs may be listed in the Sistema Internacional de Cotizaciones (SIC), such listing does not represent a public offering of securities in Mexico, and therefore the accuracy of this information has not been confirmed by the CNBV. Natixis Investment Managers is an entity organized under the laws of France and is not authorized by or registered with the CNBV or any other Mexican authority. Any reference contained herein to "Investment Managers" is made to Natixis Investment Managers and/or any of its investment management subsidiaries, which are also not authorized by or registered with the CNBV or any other Mexican authority.

The above referenced entities are business development units of Natixis Investment Managers, the holding company of a diverse lineup of specialized investment management and distribution entities worldwide. The investment management subsidiaries of Natixis Investment Managers conduct any regulated activities only in and from the jurisdictions in which they are licensed or authorized. Their services and the products they manage are not available to all investors in all jurisdictions. It is the responsibility of each investment service provider to ensure that the offering or sale of fund shares or third party investment services to its clients complies with the relevant national law.

This material should not be considered a solicitation to buy or an offer to sell any product or service to any person in any jurisdiction where such activity would be unlawful.